

## **Agenda Item 17**

### **DISCUSSION AND POSSIBLE ACTION:**

#### **UPDATED BUDGET PLAN - FISCAL YEAR 2025**

## Agenda Item 17

### Discussion and Possible Action: Updated Budget Plan – Fiscal Year 2025

**Background:** During each meeting of the Board of Trustees, members receive an overview of the budget plan. The plan identifies opportunities and challenges for the year related to needs in our communities; salaries and benefits for staff; program and operational changes and additions; anticipated rate changes; and changes in regulations and contractual mandates. In building the budget plan, assumptions and changes in our working environment are identified that will affect our anticipated revenues and expenses.

The Board of Trustees will be presented updates to the budget plan ensuring an accurate picture of the financial position of the Center is communicated. As changes may be necessary to update the revenues and expenses of the Center, the changes are presented to the Board of Trustees for approval.

**For Board Consideration:** It is recommended that the Board of Trustees approve the updated and final Fiscal Year 2025 budget plan, as presented.

**Bluebonnet Trails Community Services**  
**Budget Plan - FY 2025**

| Acct           | Description                                                                                           | Approved Q3 FY<br>2025 Budget<br>Amendment | Proposed FY 2025<br>Budget Q4<br>Adjustments | Variance | Variance<br>% | Comments |
|----------------|-------------------------------------------------------------------------------------------------------|--------------------------------------------|----------------------------------------------|----------|---------------|----------|
| <b>Revenue</b> |                                                                                                       |                                            |                                              |          |               |          |
| 400            | Consumer Fees                                                                                         | 380,000                                    | 380,000                                      | -        | 0%            |          |
| 403            | Federal ARPA Funding / HHS Stimulus Funds                                                             | 872,000                                    | 872,000                                      | -        | 0%            |          |
| 404            | Insurance                                                                                             | 944,924                                    | 944,924                                      | -        | 0%            |          |
| 405            | County Revenue                                                                                        | 994,264                                    | 994,264                                      | -        | 0%            |          |
| 407            | Interest Income                                                                                       | 850,000                                    | 850,000                                      | -        | 0%            |          |
| 409            | Miscellaneous Revenue                                                                                 | 282,321                                    | 282,321                                      | -        | 0%            |          |
| 410            | General Revenue (GR) - Mental Health (MH)                                                             | 16,807,462                                 | 16,807,462                                   | -        | 0%            |          |
| 410-01         | GR - MH Adult                                                                                         | 10,184,540                                 | 10,184,540                                   | -        | 0%            |          |
| 410-02         | GR - MH Child                                                                                         | 1,198,423                                  | 1,198,423                                    | -        | 0%            |          |
| 410-03         | GR - MH Crisis Services                                                                               | 1,651,932                                  | 1,651,932                                    | -        | 0%            |          |
| 410-04         | Texas Targeted Opioid Response (TTOR) - Mobile Crisis Outreach                                        | 65,000                                     | 65,000                                       | -        | 0%            |          |
| 410-05         | Veteran Services                                                                                      | 199,286                                    | 199,286                                      | -        | 0%            |          |
| 410-06         | Supported Housing                                                                                     | 344,489                                    | 344,489                                      | -        | 0%            |          |
| 410-07         | Psychiatric Emergency Services Centers (PESC)                                                         | 1,855,742                                  | 1,855,742                                    | -        | 0%            |          |
| 410-08         | First Episode of Psychosis (FEP)                                                                      | 1,135,000                                  | 1,135,000                                    | -        | 0%            |          |
| 410-09         | Mental Health First Aid - Training                                                                    | 173,050                                    | 173,050                                      | -        | 0%            |          |
| 410-10         | GR - Additional Workforce Funds                                                                       | 311,365                                    | 311,365                                      | -        | 0%            |          |
| 410-11         | HB13 - Community Collaborations                                                                       | 1,488,760                                  | 1,488,760                                    | -        | 0%            |          |
| 410-12         | SB 292 - Justice-Involved Systems                                                                     | 516,325                                    | 516,325                                      | -        | 0%            |          |
| 410-13         | Private Psychiatric Beds (PPB)                                                                        | 4,200,800                                  | 4,200,800                                    | -        | 0%            |          |
| 410-14         | Children's Mental Health - Children's Crisis Respite                                                  | 1,500,000                                  | 1,500,000                                    | -        | 0%            |          |
| 410-15         | Promoting Integration of Primary and Behavioral Health Care (PIPBHC)                                  | -                                          | -                                            | -        | 0%            |          |
| 410-16         | Youth Crisis Outreach Team (YCOT)                                                                     | 1,750,000                                  | 1,750,000                                    | -        | 0%            |          |
| 410- 17        | SB 26 - SMART (Supporting Mental and Emotional Resiliency in Texans) Innovation                       | 3,255,206                                  | 3,255,206                                    | -        | 0%            |          |
| 410-18         | Behavioral Health Workforce Initiatives Funding Opportunity                                           | 80,000                                     | 80,000                                       | -        | 0%            |          |
| 410-19         | Univ. Texas Health Science Center San Antonio- Rapid Access Crisis Prevention Grant Program(UTHSC-SA) | 202,336                                    | 202,336                                      | -        | 0%            |          |
| 411            | General Revenue - Intellectual Disabilities Disorders (IDD)                                           | 3,259,478                                  | 3,259,478                                    | -        | 0%            |          |
| 411-01         | Outpatient Biosocial Approach for IDD Services (OBI)                                                  | 300,000                                    | 300,000                                      | -        | 0%            |          |
| 418            | Pre-Admission Screening & Resident Review (PASRR) Medicaid - MH                                       | 4,869                                      | 4,869                                        | -        | 0%            |          |
| 419            | Pre-Admission Screening & Resident Review (PASRR) Medicaid - IDD                                      | 98,615                                     | 98,615                                       | -        | 0%            |          |
| 443            | Case Management - MH                                                                                  | 1,240,536                                  | 1,240,536                                    | -        | 0%            |          |
| 444            | Case Management - Intellectual or Developmental Disabilities (IDD)                                    | 2,057,320                                  | 2,057,320                                    | -        | 0%            |          |

|        |                                                      |           |           |   |    |  |
|--------|------------------------------------------------------|-----------|-----------|---|----|--|
| 445    | Case Management - Early Childhood Intervention (ECI) | 503,637   | 503,637   | - | 0% |  |
| 446    | Medicaid - Psychiatric Rehabilitation                | 1,985,993 | 1,985,993 | - | 0% |  |
| 447    | Medicaid - Card and STAR Plans                       | 1,236,211 | 1,236,211 | - | 0% |  |
| 448    | Youth Empowerment Services (YES) Waiver              | 648,594   | 648,594   | - | 0% |  |
| 449-01 | Medicaid Admin Claiming - ECI                        | 226,194   | 226,194   | - | 0% |  |
| 449-02 | Medicaid Admin Claiming - MH                         | 1,857,383 | 1,857,383 | - | 0% |  |
| 449-03 | Medicaid Admin Claiming - IDD                        | 336,863   | 336,863   | - | 0% |  |

## Bluebonnet Trails Community Services

| Acct                      | Description                                                                                 | Approved Q3 FY<br>2025 Budget | Proposed FY 2025<br>Budget Q4 | Variance | Variance<br>% | Comments |
|---------------------------|---------------------------------------------------------------------------------------------|-------------------------------|-------------------------------|----------|---------------|----------|
| <b>Revenue, continued</b> |                                                                                             |                               |                               |          |               |          |
| 452                       | Substance Use Treatment - Medicaid                                                          | 88,059                        | 88,059                        | -        | 0%            |          |
| 453                       | Substance Use Treatment - HHSC Contracts                                                    | 1,530,000                     | 1,530,000                     | -        | 0%            |          |
| 453-01                    | Withdrawal Management Program - Georgetown                                                  | -                             | -                             | -        | 0%            |          |
| 453-02                    | Substance Use Prevention Services - YPU & YPI                                               | 500,000                       | 500,000                       | -        | 0%            |          |
| 455                       | Medicaid 1115 Waiver: Directed Payment Program - Behavioral Health Services (DPP-BHS)       | 3,250,000                     | 3,250,000                     | -        | 0%            |          |
| 455-01                    | Medicaid 1115 Waiver: Public Health Provider - Charity Care Pool (PHP-CCP)                  | 11,391,203                    | 11,391,203                    | -        | 0%            |          |
| 456                       | Medicaid - Money Follows the Person (MFP)                                                   | 156,519                       | 156,519                       | -        | 0%            |          |
| 460                       | Medicare                                                                                    | 148,571                       | 148,571                       | -        | 0%            |          |
| 465                       | Texas Dept of Transportation (TxDOT)/Capital Area Metro Planning Organization (CAMPO) Grant | 170,885                       | 170,885                       | -        | 0%            |          |
| 470                       | Early Childhood Intervention (ECI)                                                          | 2,718,606                     | 2,718,606                     | -        | 0%            |          |
| 471                       | HHSC Autism Grant                                                                           | 538,648                       | 538,648                       | -        | 0%            |          |
| 480                       | MH Block Grant                                                                              | 414,247                       | 414,247                       | -        | 0%            |          |
| 480-01                    | State Hospital Step-Down Program - Georgetown, Seguin, New for Bastrop                      | 4,455,103                     | 4,455,103                     | -        | 0%            |          |
| 480-04                    | Outpatient Competency Restoration (OCR)                                                     | 223,334                       | 223,334                       | -        | 0%            |          |
| 480-05                    | Jail Based Competency Restoration (JBCR)                                                    | 668,643                       | 668,643                       | -        | 0%            |          |
| 480-06                    | Outpatient Capacity Expansion - HR 133 Funds                                                | 874,513                       | 874,513                       | -        | 0%            |          |
| 480-07                    | Mobile Crisis Outreach Team (MCOT) Expansion - HR 133 Funds                                 | 59,699                        | 59,699                        | -        | 0%            |          |
| 481                       | Texas Temporary Assistance for Needy Families (TANF) Title XX                               | 349,403                       | 349,403                       | -        | 0%            |          |
| 486                       | Texas Correctional Office on Offenders with Medical or Mental Impairments (TCOOMMI)         | 785,283                       | 785,283                       | -        | 0%            |          |
| 488-01                    | SAMHSA CCBHC IA Grant                                                                       | 1,000,000                     | 1,000,000                     | -        | 0%            |          |
| 488-02                    | 988 National Suicide Prevention Lifeline Backup Center                                      | 3,213,312                     | 3,213,312                     | -        | 0%            |          |
| 488-03                    | Expanding Early Diversion and BH                                                            | 330,000                       | 330,000                       | -        | 0%            |          |
| 490                       | OSAR                                                                                        | 1,351,487                     | 1,351,487                     | -        | 0%            |          |
| 492                       | Contributions                                                                               | 25,000                        | 25,000                        | -        | 0%            |          |
| 495                       | Contract Revenue                                                                            | 2,228,659                     | 2,228,659                     | -        | 0%            |          |
| 495-01                    | Multisystem Therapy Grant (MST)                                                             | 692,045                       | 692,045                       | -        | 0%            |          |
| 495-02                    | Sergeant Fox Veteran Suicide Prevention - Federal VA Grant                                  | 27,438                        | 27,438                        | -        | 0%            |          |
| 495-03                    | Comp. Opioid, Stimulant, and Substance Use Site-Based Program (Wilco COSSUP Grant)          | 423,686                       | 423,686                       | -        | 0%            |          |
| 495-04                    | HRSA Grant - Professional Health Care Shortages - Rural                                     | 20,833                        | 20,833                        | -        | 0%            |          |
| <b>Total Revenue</b>      |                                                                                             | <b>85,826,632</b>             | <b>85,826,632</b>             | <b>-</b> | <b>0%</b>     |          |

| Acct                                | Description                                             | Approved Q3 FY<br>2025 Budget<br>Amendment | Proposed FY 2025<br>Budget Q4<br>Adjustments | Variance        | Variance<br>% | Comments                                                                                                                                                                            |
|-------------------------------------|---------------------------------------------------------|--------------------------------------------|----------------------------------------------|-----------------|---------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Expenditures</b>                 |                                                         |                                            |                                              |                 |               |                                                                                                                                                                                     |
| 501                                 | Employee Salaries                                       | 43,197,815                                 | 43,352,067                                   | 154,252         | 0%            | Final staff salary adjustment for FY 2025                                                                                                                                           |
| 505                                 | Employee Benefits                                       | 10,629,424                                 | 10,629,424                                   | -               | 0%            |                                                                                                                                                                                     |
| 505-01                              | Health Insurance - Employee Health Plan Cost Increases  | 361,430                                    | 361,430                                      | -               | 0%            |                                                                                                                                                                                     |
| 505-02                              | Staff Achievement Award - December                      | 137,500                                    | 137,500                                      | -               | 0%            |                                                                                                                                                                                     |
| 505-03                              | Staff Achievement Award - August                        | 275,000                                    | 178,125                                      | (96,875)        | -35%          | August staff achievement amount less than budgeted                                                                                                                                  |
| <b>Total Salaries and Benefits</b>  |                                                         | <b>54,601,169</b>                          | <b>54,658,546</b>                            | <b>57,377</b>   | <b>0%</b>     | <b>Investments in Employees = 63.90% of FY 2025 Budget</b>                                                                                                                          |
| 510                                 | Contracted Clinical                                     | 7,000,000                                  | 7,000,000                                    | -               | 0%            |                                                                                                                                                                                     |
| 511                                 | Contracted Residential                                  | 10,676,825                                 | 10,676,825                                   | -               | 0%            |                                                                                                                                                                                     |
| 512                                 | Contracted Respite                                      | 65,482                                     | 65,482                                       | -               | 0%            |                                                                                                                                                                                     |
| 513                                 | Contracted Lab                                          | 73,956                                     | 73,956                                       | -               | 0%            |                                                                                                                                                                                     |
| 514                                 | Contracted Admin                                        | 1,488,043                                  | 1,488,043                                    | -               | 0%            |                                                                                                                                                                                     |
| 515                                 | Maintenance and Repairs                                 | 1,197,067                                  | 1,197,067                                    | -               | 0%            |                                                                                                                                                                                     |
| 516                                 | Other Services                                          | 1,383,036                                  | 1,383,036                                    | -               | 0%            |                                                                                                                                                                                     |
| 520                                 | Travel                                                  | 348,849                                    | 348,849                                      | -               | 0%            |                                                                                                                                                                                     |
| 530                                 | Rental and Leasing                                      | 1,119,027                                  | 1,119,027                                    | -               | 0%            |                                                                                                                                                                                     |
| 540                                 | Utilities                                               | 911,912                                    | 911,912                                      | -               | 0%            |                                                                                                                                                                                     |
| 541                                 | Telecommunications                                      | 985,237                                    | 985,237                                      | -               | 0%            |                                                                                                                                                                                     |
| 550                                 | Drugs                                                   | 340,273                                    | 340,273                                      | -               | 0%            |                                                                                                                                                                                     |
| 551                                 | Gas and Oil                                             | 114,903                                    | 114,903                                      | -               | 0%            |                                                                                                                                                                                     |
| 552                                 | Supplies / Household Supplies / Groceries               | 445,624                                    | 445,624                                      | -               | 0%            |                                                                                                                                                                                     |
| 560                                 | Equipment                                               | 1,661,340                                  | 1,661,340                                    | -               | 0%            |                                                                                                                                                                                     |
| 570                                 | Client Support                                          | 758,335                                    | 758,335                                      | -               | 0%            |                                                                                                                                                                                     |
| 579                                 | Insurance                                               | 700,036                                    | 700,036                                      | -               | 0%            |                                                                                                                                                                                     |
| 580                                 | Fees and Premiums                                       | 183,685                                    | 183,685                                      | -               | 0%            |                                                                                                                                                                                     |
| 584                                 | Unallowable Expense                                     | 200,736                                    | 200,736                                      | -               | 0%            |                                                                                                                                                                                     |
| 595                                 | Capital Use Fee                                         | 1,140,787                                  | 1,140,787                                    | -               | 0%            |                                                                                                                                                                                     |
| 596                                 | Amortization - Considering Value and Lifetime of Assets | 109,663                                    | 109,663                                      | -               | 0%            |                                                                                                                                                                                     |
| <b>Total Operating Expenditures</b> |                                                         | <b>30,904,816</b>                          | <b>30,904,815</b>                            | <b>(1)</b>      | <b>0%</b>     |                                                                                                                                                                                     |
| <b>Total Expenditures</b>           |                                                         | <b>85,505,985</b>                          | <b>85,563,361</b>                            | <b>57,376</b>   | <b>0%</b>     |                                                                                                                                                                                     |
|                                     |                                                         |                                            |                                              |                 |               |                                                                                                                                                                                     |
| <b>Revenue Less Expenditures</b>    |                                                         | <b>320,647</b>                             | <b>263,271</b>                               | <b>(57,376)</b> | <b>-18%</b>   | Positive margin at year end will be invested in the Center's undesignated funds balance; year-end staff recognition; and improvements to facilities, equipment, and infrastructure. |

|                                                   |   |         |  |
|---------------------------------------------------|---|---------|--|
| <b>Estimated Year End Margin Allocation Plan:</b> |   |         |  |
| Additional Staff Award @ 40% of Margin            | - | 105,308 |  |
| Reserve @ 40% of Margin                           | - | 105,308 |  |
| Infrastructure @ 20% of Margin                    | - | 52,654  |  |